

Public Document Pack

NOTICE OF ANNUAL COUNCIL MEETING - 26 MAY 2016

Dear Councillor,

A meeting of Cambridge City Council will be held in the Council Chamber, The Guildhall, Market Square, Cambridge, CB2 3QJ on Thursday, 26 May 2016 at 11.05 am and I hereby summon you to attend.

Dated 18 May 2016

Yours faithfully

A handwritten signature in black ink, appearing to read 'AP Jackson', written in a cursive style.

Chief Executive

Agenda

- 1 To Elect a Mayor for the Municipal Year 2016/17**
- 2 To Elect a Deputy Mayor for the Municipal Year 2016/17**
- 3 To approve as a correct record the minutes of the meeting held on 23 March and 14 April 2016**

Minutes of the 14th April enclosed separately.

(Pages 11 - 22)

- 4 To Note the Returning Officer's Report That The Following Have Been Elected to the Office of Councillor**

It was noted that the following had been elected to the Office of

Councillor.

- Abbey: Richard Johnson
- Arbury: Mike Todd-Jones
- Castle: John Hipkin
- Cherry Hinton: Robert Dryden
- Coleridge: Rosy Moore
- East Chesterton: Margery Abbott
- Kings Hedges: Nigel Gawthrope
- Market: Tim Bick
- Newnham: Lucy Nethsingha
- Petersfield: Richard Robertson
- Queen Edith's: Jennifer Page-Croft
- Romsey: Sophie Barnett
- Trumpington: Donald Adey
- West Chesterton: Mike Sargeant

**5 To Note the Appointment of the Mayor's Chaplain for the
Ensuing Year**

6 To Pass a Resolution of Thanks to the Outgoing Mayor

7 Mayors Announcements

**8 To Elect from among the Members of the Council Four Bailiffs
of the City for the Municipal Year 2016/17**

9 To consider the recommendations of Committees for Adoption

- 9a **16.05.16 Civic Affairs:Constitutional Changes**
(Pages 23 - 36)
- 9b **16.05.16 Civic Affairs: Nomination For Committees For
The Municipal Year 2016/17**
(Pages 37 - 42)
- 9c **26.05.16 Civic Affairs: Nominations of Chairs and Vice-
chairs**
(Pages 43 - 44)
- 9d **26.05.16 Civic Affairs: Independent Person and Deputy**
(Pages 45 - 46)

10 Annual Statements

Group Leaders will each have the opportunity to speak for not more than 15 minutes on their Group's priorities for action and objectives for the forthcoming municipal year in the following order:

Councillor Herbert
Councillor Bick
Councillor Hipkin

The Annual Statements of the Labour Group and the Liberal Democrat Group are appended.

(Pages 47 - 58)

11 Adoption of Annual Policies and Priorities

The scheme for Annual Statements provides that the Statement of the Leader of the largest group on the Council shall be deemed to be a motion for adoption. It may therefore be debated and amendments proposed after which it shall be put to the vote and, if carried, shall be adopted as Council policy for the municipal year. The Council will therefore consider the Annual Statement of the Labour Group as a motion for adoption.

If the adopted Annual Statement contains proposals which fall

outside the Council's budgetary or policy framework, the proposals shall not be acted upon until there has been a report to the relevant Scrutiny Committee(s) and Executive Councillor(s) in the normal way and approval at a subsequent meeting of the Council.

12 Public Questions Time - see at the foot of the agenda for details of the scheme

13 To deal with Oral Questions

14 To consider the following Notices of Motion, notice of which has been given by:

14a Councillor Cantrill: Cambridge City Council and the UK Membership of the European Union

CAMBRIDGE CITY COUNCIL AND THE UK MEMBERSHIP OF THE EUROPEAN UNION

Cambridge is an international city, with two EU twin cities. It residents include individuals from all parts of the European Union. Cambridge's economy, in particular its universities together with its educational, science, medical and technology sectors benefits enormously from EU funding. For example Cambridge University receives approximately £65m in EU funding per year and gains from participating in key European Union research projects. This economic activity benefits everyone in Cambridge generating jobs, income from taxation, a lively retail offer and entertainment scene.

In addition the Cambridge area benefits from European companies such as Siemens that have chosen to be located in the greater Cambridge area and from the large number of EU tourists.

Workers in Cambridge are better off as a result of the EU employment directives on equal opportunities, holidays, pensions,

working hours, health and safety, and protection from discrimination.

The EU has had an overwhelmingly positive effect on the environment. This is particularly important for Cambridge, with its range of fragile environmental resources as it faces the impact of expansion. The range of policies and targets that this involves demonstrate how properly-targeted EU regulation is a force for good.

This Council believes that EU reform should make the EU better for the UK and that means remaining a member to lead that reform, not being a spectator on the side lines.

Cambridge City Council believes that it is in the best interests of residents, businesses and the whole of the city of Cambridge for the UK to remain a member of the European Union. It urges those electors eligible to vote to back the 'REMAIN' vote at the forthcoming EU referendum and asks the leader of the council to write to the city's MPs and MEPs setting out the council's views.

14b Councillor Nethsingha: Energy Saving Street Lamps

Council requests its officers to work with county council officers to define options for co-investment in the conversion of Cambridge's street lamps to energy-saving LED, with a view to eliminating the city council's current open-ended subsidy and to take a lead in mitigating climate change; bringing a report to the October meeting of the Strategy & Resources Scrutiny Committee.

15 Written Questions

No discussion will take place on this item. Members will be asked to note the written questions and answers document as circulated around the Chamber.

16 Urgent Decision

Part 4C section 6.1 of the Councils Constitution provides that individual members of the Executive 'may take a decision which is contrary or not wholly in accordance with the budget approved by the full Council if the decision is a matter of urgency'. The decision is reported to Council for information purposes only.

16a Approval of funding for improvements to 20 Newmarket Road, Cambridge

(Pages 59 - 60)

Information for the Public

Location The meeting is in the Guildhall on the Market Square (CB2 3QJ).

Between 9 a.m. and 5 p.m. the building is accessible via Peas Hill, Guildhall Street and the Market Square entrances.

After 5 p.m. access is via the Peas Hill entrance.

All the meeting rooms (Committee Room 1, Committee 2 and the Council Chamber) are on the first floor, and are accessible via lifts or stairs.

Public Participation Some meetings may have parts that will be closed to the public, but the reasons for excluding the press and public will be given.

Most meetings have an opportunity for members of the public to ask questions or make statements.

To ask a question or make a statement please notify the Committee Manager (details listed on the front of the agenda) prior to the deadline.

- For questions and/or statements regarding items on the published agenda, the deadline is the start of the meeting.
- For questions and/or statements regarding items NOT on the published agenda, the deadline is 10 a.m. the day before the meeting.

Speaking on Planning or Licensing Applications is subject to other rules. Guidance for speaking on these issues can be obtained from Democratic Services on

01223 457013 or
democratic.services@cambridge.gov.uk.

Further information about speaking at a City Council meeting can be found at:

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Filming, recording and photography

The Council is committed to being open and transparent in the way it conducts its decision making. The public may record (e.g. film, audio, tweet, blog) meetings which are open to the public.

Facilities for disabled people

Level access to the Guildhall is via Peas Hill.

A loop system is available in Committee Room 1, Committee Room 2 and the Council Chamber.

Accessible toilets are available on the ground and first floor.

Meeting papers are available in large print and other formats on request.

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Queries on reports

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COUNCIL

23 March 2016

6.00 - 8.53 pm

Present: Councillors Abbott, Ashton, Austin, Avery, Baigent, Benstead, Bick, Bird, Blencowe, Cantrill, Dryden, Gawthrop, Gehring, Gillespie, Hart, Herbert, Hipkin, Holland, Holt, Johnson, McPherson, Meftah, Moore, O'Connell, O'Reilly, Owers, Perry, Pippas, Pitt, Price, Ratcliffe, Roberts, Robertson, Sinnott, C. Smart, M. Smart, Smith, Todd-Jones and Tunnacliffe

FOR THE INFORMATION OF THE COUNCIL**16/11/CNL Mayors Announcements****APOLOGIES**

Apologies were received from Councillor Reid, Sarris and Saunders.
Councillor Herbert had given apologies for lateness

COUNCIL PROCEDURE RULES

The Mayor reminded Councillors that the changes to the Council Procedure Rules regarding consideration of motions would not apply during the Extraordinary Council meeting but would come into effect for the April Council meeting.

MEMBER BRIEFING CITY DEAL

Councillors were reminded about the member briefing on the City Deal on Tuesday 29th March 2016 at 6pm.

DECLARATIONS OF INTEREST

Name	Item	Reason
Councillor Ashton	16/13/CNLa	Personal: Chair of Cherry Hinton Residents Association

MINUTE SILENCE FOLLOWING TERRORIST ATTACK IN BRUSSELS AND BOMBINGS IN TURKEY.

Councillors observed a minute's silence for those who were injured and lost their lives as part of the attacks in Brussels and Turkey.

16/12/CNL Public Questions Time

Members of the public asked a number of questions as set out below.

1. Mr Rodgers raised the following points:
 - ii. When did the Council become aware that this year's Midsummer Fair was seriously threatened?
 - iii. Why was it not possible to complete the necessary safety work in the time between the accident in November and the date of Midsummer Fair?
 - iv. What tasks still remained to be completed to ensure safety at public events with Fairgrounds in Cambridge, and how long did the Council expect them to take?

The Executive Councillor for Communities responded:

- i. The Council were notified of the improvement notice served on Cambridge Live on 28 January 2016. A series of meetings between Cambridge Live, senior officers and safety advisers explored the options for going forward on the basis of the requirements to meet the improvement notice. The options considered included running the fair as in previous years, a scaled down version of the funfair plus the traders fair, just the trader's fair, and a fallow year. The strong professional advice was that in the interests of public safety, the Council should not have the funfair this year.
- ii. Arrangements for the funfair were complex and involved 80 separate contracts with showman. The fair came on to the site over several days to set up rides and supporting vehicles took up considerable space on the common with families living alongside the funfair. There was no single overall provider of rides. Reconfiguring the fair to ensure that vehicles were separated from pedestrians and cyclists over the 10 day period of the event would be challenging, particularly given that Midsummer Common was a major through route to the City and it was not feasible to close footpaths for the whole period of the fair. The future contractual arrangements, the footprint of the funfair, footpath closures,

and the safe movement of vehicles including the very large lorries that brought on rides, all need to be looked at. The Council will work with the Showman's Guild and providers of rides on future arrangements, and also consult with users of the Common and other local interest groups.

- iii. All public events, including those with funfairs will be assessed to ensure they meet safety and other requirements. The Council fully expect major events to continue to take place in Cambridge including those with funfairs. The range of events on Council open spaces vary in size, and have different footprints, so do not all conflict with major through routes in the same way. It was the complexity of Midsummer Fair, which required a longer lead in time to ensure that it was a safe public event. The Council conducted its own internal review of outdoor event health and safety management systems/ processes, following the accident at the Bonfire Night event on 4 November 2015 on Midsummer Common and guidance from the Health and Safety Executive (HSE). This review resulted in the adoption of a new generic risk assessment for the use of vehicles on outdoor spaces; and a new event risk management matrix for the assessment of the levels of risk and associated Council resource requirements to ensure the events were safely managed. The matrix would also be used as a means to identify which forthcoming events, due to the assessed levels of associated risk, required assessment by the Cambridge Safety Advisory Group (SAG). This group is a multi-agency group including the Council, Police and Fire representatives who will specify and review the required health and safety plans, including risk assessments and vehicle management arrangements; and based on their findings provide advice to the Council on whether or not the plans were satisfactory.

Mr Rodgers raised the following supplementary point:

- i. Despite the accident taking place 33 weeks prior to Midsummer Fair it was disappointing that Midsummer Fair could not take place. He asked whether Strawberry Fair would need to go through the same safety review processes that Midsummer Fair had been through and whether it would be modified.

The Executive Councillor for Communities responded:

- i. He confirmed that Strawberry Fair would need to go through the same safety review process, however this event was different as it did not have a fun fair and it was expected that this event would be able to take place.

2. Mr Carpen raised the following points:

- i. Noted that Cambridgeshire County Council had rejected the devolution proposal.
- ii. Questioned if another Mayor was required as Cambridge City already had a Mayor. Also questioned where the devolution proposals came from and if they had been through a due process.
- iii. Noted the public protest against the devolution proposals prior to the Council meeting.
- iv. Referred Councillors to the precedent set in 2004 when voters in the North East had rejected plans for a regional assembly. http://news.bbc.co.uk/1/hi/uk_politics/3984387.stm
- v. It was noted that in the Devolution document that the Greater Cambridge Greater Peterborough Local Enterprise Partnership had also not signed up to the plan, although its sister Local Enterprise Partnership for Norfolk and Suffolk had.
- vi. Asked if the City Council were aware of any arrangements for a referendum on the Government's plans for a regional assembly and also asked if the Government had responded to criticisms from the Greater Cambridge Greater Peterborough Local Enterprise Partnership?

The Executive Councillor for Housing responded:

- i. Thanked Mr Carpen for his question and expressed his surprise for both the scale of the devolution proposal and the timescale presented by government for such an important issue. When he attended the first meeting with the Secretary of State for Communities and Local Government, Greg Clarke, and Lord Heseltine, he reminded them of the words of their colleague, Eric Pickles, in 2010 when he said: "We do not believe the arbitrary government regions to be a tier of administration that is efficient, effective or popular. Citizens across England identify with their county, their city, their town, their borough and their neighbourhood. We should recognise that the case for elected regional government was overwhelmingly rejected by the people in the 2004 North East Referendum. Unelected regional government equally lacks democratic legitimacy, and its continuing existence has created a democratic deficit."
- ii. Questioned why Central Government wanted to reintroduce regional government which had less accountability to residents. The Government had not explained why they thought East Anglia was the right footprint for devolution and confirmed that he had not seen any formal response from them regarding the issues raised by the Greater Cambridge Greater Peterborough Local Enterprise Partnership.

- iii. Referendums on elected Mayors have been held in other areas and the Council would want to be involved in any discussions that impacted on either Greater Cambridge and/or Cambridgeshire and Peterborough.

Mr Carpen raised the following supplementary points:

- i. Urged Councillors to have a debate about what the Council thought any further devolution deal should include.
- ii. Raised the issue about the secrecy of public documents.
- iii. Took on board the comments made by Councillor Price.

3. Mr Osbourn raised the following points:

- i. Did not approve of regional government.
- ii. Took issue with the lack of affordable housing and the unaffordability of housing.

The Executive Councillor for Housing responded:

- i. The Council agreed that any devolution deal had to include the control of housing policy.
- ii. The Council was only too aware of the housing affordability crisis that faced the City's residents and was determined to do all that it could to tackle it. Housing was a key element of the City's requests in response to the Government devolution talks. The decision was taken to take housing requests through the March Housing Scrutiny Committee to gain a consensus with all parties on the Council, as well as with the Council's tenant representatives.
- iii. The requests the Council made were included in the Housing Market Statement on the Housing Scrutiny Committee agenda. The requests would have given the Council the freedom and funding needed to build new council homes in Cambridge and to protect those new council homes from national policies like Right to Buy and the Compulsory Sales Levy for 30 years, and also would have ensured that other councils in the Deal could have provided new council homes. The requests were moderate ones because the most the Council would have achieved, over time, would have been to replace the hundreds of council homes that would be lost to the Council and those in need of housing in Cambridge and South Cambridgeshire over the next five years through this Government's national policies.

- iv. The Council would continue to insist that any deal on devolution, regardless of geography, recognised that social housing was vital for this area and the deal would need to assist the Council to build them.

Mr Osbourn raised the following supplementary point:

- i. He thanked Councillor Price for his answer and commented that Cambridge was the key in the Deal and that it had a strong bargaining position.

4. Mr Bridge raised the following points:

- i. His comments were made on behalf of business partners and on behalf of the Greater Cambridge Greater Peterborough Local Enterprise Partnership.
- ii. Expressed concern regarding the short time during which the deal was discussed and developed.
- iii. The devolution deal was meant to use a bottom up approach however Central Government appeared to promote a top down approach.
- iv. Did not believe that the devolution deal covered the correct geographical area (e.g. to include Norfolk and Suffolk).
- v. An elected Mayor would create an additional layer of bureaucracy and seemed contrary to what devolution meant.
- vi. The issue of housing had not been dealt with adequately.
- vii. The devolution document itself had not been drafted particularly well.
- viii. Requested that the Council rejected the current proposal and worked with the business community to get the right solution.

The Executive Councillor for Housing responded:

- i. Thanked Mr Bridge for outlining his response on the devolution deal.
- ii. Agreed that the approach from Central Government appeared to be a top down deal and stated that he had been told that the devolution deal would not be forced on the Councils, despite the enormous pressure to support the deal. He welcomed the business community's support.
- iii. Despite 22 signatures from Council leaders to the devolution deal, there was one notable absence being Cambridge City Council.

Mr Bridge raised the following supplementary points:

- i. The business community were appreciative of the work being done by Cambridge City Council and the Leader of the Council.

- ii. No devolution deal could proceed without the support of the business community and the Local Enterprise Partnership.
- iii. The devolution deal had raised a difficult conversation regarding the future purpose of the Local Enterprise Partnership.

16/13/CNL To consider the recommendations of the Executive for Adoption

3a Cambridge Local Plan - Proposed Modifications - Report on Consultation March 2016

Resolved Unanimously to:

- i. Approve the Report on Consultation (Appendix A and the Supplement to Appendix A (i)), the Proposed Modifications (Appendix B), and the Supplement to the Sustainability Appraisal Addendum (Appendix E) for submission to the Inspectors examining the Local Plan.
- ii. Note the documents attached to the Officer's report as Appendices F to J and submit these as part of the evidence base for the Local Plan.
- iii. Delegate authority to the Director of Environment to make any subsequent minor amendments and editing changes, in consultation with the Executive Councillor for Planning Policy and Transport, the Chair and Spokesperson of the Development Plan Scrutiny Sub-Committee.

3b Devolution

The following recommendation was put forward by the Leader of the Council, Councillor Herbert:

That the Council:

- i. Endorses the response by the Leader and confirms that the Council does not agree to the proposed Three County Devolution Deal in the Government Offer Document;
- ii. Confirms it is committed to continuing discussions on devolution with Cambridgeshire and Peterborough councils, our two city MPs, the Government, and others including Cambridge businesses to seek devolution that meets the needs of Cambridge, the Greater Cambridge economy, and Cambridgeshire and Peterborough;

- iii. Undertakes a formal consultation with residents, employees, employers, community and business organisations in Cambridge, as well as with the Greater Cambridge Greater Peterborough Enterprise Partnership, to put forward the Council's view on the Government proposals for a Combined Authority and Mayor covering Cambridgeshire, Norfolk and Suffolk and to enable responses to inform the Council's decisions;
- iv. Continues to press Government for the funding and flexibilities set out in the Housing Statement report unanimously endorsed by Housing Scrutiny Committee on 8 March, to enable the City Council to replace the estimated 850 social homes lost in the City (1350 in the Greater Cambridge area) through Right to Buy and High Value Sales over the next five years, to at least maintain the number of council and other social rent properties in Cambridge until 2020 and beyond;
- v. Agrees to commission detailed independent analysis, building on the Housing Statement approved by Housing Scrutiny Committee on 8 March, on the current and projected housing affordability crisis experienced by Cambridge households on median and lower incomes in the social, intermediate and private rented sectors, and on the housing measures, policies and investment needed to address their needs and prevent damage to the Cambridge economy and its national contribution.

Councillor Bick proposed and Councillor Pitt seconded the following amendment to the motion (additional text underlined):

That the Council:

- i. Endorses the response by the Leader and confirms that the Council does not agree to the proposed Three County Devolution Deal in the Government Offer Document;
- ii. Confirms it is committed to continuing discussions on devolution with Cambridgeshire and Peterborough councils, our two city MPs, the Government, and others including Cambridge businesses to seek devolution that meets the needs of Cambridge, the Greater Cambridge economy, and Cambridgeshire and Peterborough;
- iii. Undertakes a formal consultation with residents, employees, employers, community and business organisations in Cambridge, as well as with the Greater Cambridge Greater Peterborough Enterprise Partnership, to put

- forward the Council's view on the Government proposals for a Combined Authority and Mayor covering Cambridgeshire, Norfolk and Suffolk and to enable responses to inform the Council's decisions;
- iv. Continues to press Government for the funding and flexibilities set out in the Housing Statement report unanimously endorsed by Housing Scrutiny Committee on 8 March, to enable the City Council to replace the estimated 850 social homes lost in the City (1350 in the Greater Cambridge area) through Right to Buy and High Value Sales over the next five years, to at least maintain the number of council and other social rent properties in Cambridge until 2020 and beyond;
 - v. Agrees to commission detailed independent analysis, building on the Housing Statement approved by Housing Scrutiny Committee on 8 March, on the current and projected housing affordability crisis experienced by Cambridge households on median and lower incomes in the social, intermediate and private rented sectors, and on the housing measures, policies and investment needed to address their needs and prevent damage to the Cambridge economy and its national contribution.
 - vi. Continues to press Government to honour its existing commitment under the City Deal to strengthen the governance of Greater Cambridge over strategic planning and transport in our area by enabling its progression into a Greater Cambridge Combined Authority, noting that under current legislation this would be precluded by the creation of a combined authority at a regional level.

Councillor Herbert proposed the following change to the amended recommendation regarding paragraph vi (deleted text struck through and additional text underlined):

- i. Continue to press Government to honour its existing commitment under the City Deal to strengthen the governance of Greater Cambridge over strategic planning and transport in our area by ~~enabling~~ not precluding its progression into a Greater Cambridge Combined Authority, noting that under current legislation this would be precluded by the creation of a combined authority at a regional level.

On a show of hands this was agreed unanimously.

Resolved Unanimously to:

- i. Endorse the response by the Leader and confirms that the Council does not agree to the proposed Three County Devolution Deal in the Government Offer Document;
- ii. Confirm the Council was committed to continuing discussions on devolution with Cambridgeshire and Peterborough councils, our two city MPs, the Government, and others including Cambridge businesses to seek devolution that meets the needs of Cambridge, the Greater Cambridge economy, and Cambridgeshire and Peterborough;
- iii. Undertake a formal consultation with residents, employees, employers, community and business organisations in Cambridge, as well as with the Greater Cambridge Greater Peterborough Enterprise Partnership, to put forward the Council's view on the Government proposals for a Combined Authority and Mayor covering Cambridgeshire, Norfolk and Suffolk and to enable responses to inform the Council's decisions;
- iv. Continue to press Government for the funding and flexibilities set out in the Housing Statement report unanimously endorsed by Housing Scrutiny Committee on 8 March, to enable the City Council to replace the estimated 850 social homes lost in the City (1350 in the Greater Cambridge area) through Right to Buy and High Value Sales over the next five years, to at least maintain the number of council and other social rent properties in Cambridge until 2020 and beyond;
- v. Agree to commission detailed independent analysis, building on the Housing Statement approved by Housing Scrutiny Committee on 8 March, on the current and projected housing affordability crisis experienced by Cambridge households on median and lower incomes in the social, intermediate and private rented sectors, and on the housing measures, policies and investment needed to address their needs and prevent damage to the Cambridge economy and its national contribution.
- vi. Continue to press Government to honour its existing commitment under the City Deal to strengthen the governance of Greater Cambridge over strategic planning and transport in our area by not precluding its progression into a Greater Cambridge Combined Authority, noting that under current legislation this would be precluded by the creation of a combined authority at a regional level.

The meeting ended at 8.53 pm

CHAIR

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CIVIC AFFAIRS

16 May 2016
6.00pm - 6.15 pm

Present: Councillors McPherson (Chair), Benstead (Vice-Chair), Cantrill, Holt, Robertson and Sinnott

FOR INFORMATION OF THE COUNCIL

16/69/Civ – Constitutional Changes

The Committee noted the Leaders approval of the following Councillors to the Executive and noted the revisions made to the Executive Councillor Portfolios. The Opposition Spokes were noted.

The Executive		Opposition Spokes
Leader & Exec Cllr for Strategy & Transformation	Lewis Herbert	Bick
Exec Cllr for City Centre & Public Places	Carina O'Reilly	Austin
Exec Cllr for Finance and Resources	Richard Robertson	Cantrill
Exec Cllr for Housing and Deputy Leader	Kevin Price	Avery
Exec Cllr for Environment & Waste	Peter Roberts	Gehring
Exec Cllr for Planning Policy & Transport	Kevin Blencowe	Bick
Exec Cllr for Communities	Richard Johnson	O'Connell

Changes to Executive Councillor Responsibilities

The Leader of the Council made the following changes to portfolios for 2016/17.

1) From Executive Councillor for Strategy & Transformation (Leader of the Council) to Executive Councillor for Finance & Resources:

The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- corporate implementation of improvements and efficiency reviews within the City Council, and the development and monitoring of core performance indicators and targets

The exercise of the Council's functions and the delivery of services including

- Business Transformation – internal service reviews

The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- Corporate and support services under "Functions and Services" below.
- Procurement (at a strategic level - oversight of individual procurement exercises will remain with the portfolio-holder for the relevant service area).

Corporate and Other Services

- ~~The main Guildhall Reception and switchboard services~~ [deleted as repeats previous bullet]
- Council strategy to expand trading activities and additional income generation opportunities, including responsibility for those which do not fall within the remit of another Executive Councillor.

Customer Services and ICT

- Delivery of quality customer services and the customer access centre
- Corporate telephony and IT systems to support joined up customer service delivery.
- The ~~corporate~~ delivery of front line services to Council customers through the Council's reception areas and telephone services

[also clarification of the Leader's responsibilities for transformation. Now reads:

- Leading Business Transformation, working with the Executive Councillor for Finance and Resources; specific responsibility for leading externally-facing shared services, trusts, service reviews and joint projects involving

other councils and organisations or which involve the responsibilities of more than one other Executive Councillor]

[also minor heading changes e.g. “Customer Services” under Exec Cllr for Finance and Resources clarified to “Customer Services and ICT”; and addition of discrete heading to cover “Trading Services” – actual wording, transferred from Leader’s portfolio, remains unchanged]

2) From Executive Councillor for Finance & Resources to the Executive Councillor for Communities

- The Sharing Prosperity Fund and the Anti-Poverty Strategy, including the powers and duties of the Council in respect of issues of welfare, disadvantage and provision of opportunities for individuals and communities in the City, including provision of advice relating to citizens’ legal rights and responsibilities, welfare benefits, money advice, employment and immigration.

3) From the Executive Councillor for City Centre & Public Places to the Executive Councillor for Housing (as a Deputy Leader function)

- Council communications and consultation strategy and delivery, including the Council’s website.

4) From the Executive Councillor for City Centre & Public Places to the Executive Councillor for Environment & Waste

The exercise of the Council’s functions and the delivery of services including

- Policy and management of moorings

Resolved (unanimously):

- To note the changes to the Executive portfolios. (A clean set of the Executive portfolios is attached for information).

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LEADER – STRATEGY AND TRANSFORMATION

The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- corporate objectives, policies and strategies of the Council subject, where necessary, to the approval of the Council and excluding those objectives, policies and strategies which are the responsibility of another Executive Councillor
- corporate implementation of improvements and efficiency reviews involving external agencies, and the development and monitoring of core performance indicators and targets
- programmes which give direction to, and co-ordinate, the implementation of the Council's corporate policies and priorities, including detailed oversight of race equality, disability equality and equal opportunity in service delivery and Council policy
- the need for, and the development of, new services and policy not within the terms of reference of other Executive Councillors
- Matters falling substantially within the Terms of Reference of more than one other Executive Councillor, where not otherwise delegated.
- Data protection and freedom of information.

The exercise of the Council's functions and the delivery of services including

- Strategy and Partnerships - including the City Deal, and the expansion of joint working with other councils, the Universities and other partners
- Leading Business Transformation, working with the Executive Councillor for Finance and Resources; specific responsibility for leading externally-facing shared services, trusts, service reviews and joint projects involving other councils and organisations or which involve the responsibilities of more than one other Executive Councillor
- All matters concerning national local government associations and corporate projects with Government, including council-wide bids for resources
- The giving of any guarantee or incurring of any other commitments not specifically referred elsewhere
- The exercise of compulsory purchase powers except where these are allocated to Executive Councillors relating to their portfolio responsibilities.

Functions and Services

The exercise of the Council's functions and the delivery of services in respect of the areas listed including, by way of illustration:

Corporate and Other Services

- The Independent Complaints Investigator Service
- The Council's emergency planning functions
- Democratic Services
- Other responsibilities which do not fall within the remit of another Executive Councillor

Civic functions (insofar as these are not within the remit of the Civic Affairs Committee)

- Matters relating to the democratic functions of the Council, including
 - The mayoralty
 - Civic hospitality and town twinning
 - Relationships, including the appointment or nomination of Council representatives, with outside organisations not directly related to the programme area of any committee or other Executive Councillor.

Community Safety

Including the Community Safety Partnership, work with the police and the CCTV system.

The relevant exercise of compulsory purchase powers.

EXECUTIVE COUNCILLOR FOR FINANCE AND RESOURCES

Strategic control of the use of the financial resources of the Council, (subject to the necessary financial approvals of the Council)

Treasury Management including for the Housing Revenue Account

Insurance and banking services

The approval of Council contributions towards projects being funded from the National Lottery

Supervision of the borrowing of money and management of the Council's cash flow

Management of other income and specific reserves

Other detailed financial management matters, including the writing off of debts except where the responsibility of the Executive Councillor for Housing Collection and management of Council Tax, National Non-Domestic Rates and Housing Benefit.

Strategic information technology issues, information technology projects which either have implications for the Council as a whole or which fall significantly within the remit of more than one Executive Councillor.

Property Matters

- The development, redevelopment, change of use or other major change to land or property owned by the Council considered by the Chief Executive to be major, significant or sensitive in terms of the Council's policies and priorities.
- Any realisation of assets programme which may be considered necessary to generate capital receipts for the Council.
- The approval of any proposal to re-allocate land between functions and any formal appropriation of land or property from one purpose to another.
- Management of all land and buildings held by the Council, except for:
 - property in use for specific operational purposes which fall within the responsibility of another Executive Councillor
 - dwellings held within the Housing Revenue Account
 - land held by the Council for housing purposes used for or in connection with the provision of facilities or amenities for local tenants or residents
- The acquisition (by purchase or lease) of property by the Council.
- Management of the Council's office accommodation
- The exercise of compulsory purchase powers
- The Council's Land Charges service.

The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- corporate implementation of improvements and efficiency reviews within the City Council, and the development and monitoring of core performance indicators and targets
- Corporate and support services under "Functions and Services" below.
- Procurement (at a strategic level - oversight of individual procurement exercises will remain with the portfolio-holder for the relevant service area).

Functions and Services

The exercise of the Council's functions and the delivery of services including

- Business Transformation – internal service reviews

Customer Services and ICT

- Delivery of quality customer services and the customer access centre

- Corporate telephony and IT systems to support joined up customer service delivery.
- The delivery of front line services to Council customers through the Council's reception areas and telephone services

Trading Services

- Council strategy to expand trading activities and additional income generation opportunities, including responsibility for those which do not fall within the remit of another Executive Councillor.

Employee and Management Matters

To establish, monitor and ensure funding for Council-wide employment and training policies

- To comply with all relevant employment legislation and the Council's corporate strategy, policies and objectives.
- To exercise strategic control of, and agree policies for, the use of the staffing, property and information technology resources of the Council.
- To co-ordinate and monitor the arrangements for employee Health and Safety at Work
- To oversee the provision of professional and central support services, including:
 - Corporate human resources support and information including training
 - Financial services
 - Legal services
 - Climate Change policy

The relevant exercise of compulsory purchase powers.

EXECUTIVE COUNCILLOR FOR HOUSING

Plans, policies and strategies

The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- The provision of housing in the City, including the Council's Housing Investment Programme
- The provision and management of housing accommodation and associated services under the Housing Acts, including the approval of the Housing Revenue Account and the fixing of rents for Council dwellings and garages
- The Council's responsibilities towards homeless people and people in housing need
- The Council's responsibilities in respect of private sector

- The Council's responsibilities in respect of social housing and Registered Providers
- The Council's responsibilities for residential caravan sites and travellers.

Functions and Services

The exercise of the Council's functions and the delivery of services in respect of the areas listed in above including:

- The improvement and maintenance of dwellings and associated facilities funded from the Housing Revenue Account.
- The management of the Housing Revenue Account, including debts owed to it by tenants and former tenants, working with the Executive Councillor for Finance and Resources on their overall treasury management responsibility
- The making of loans for house purchase and improvement
- The giving of aid and advice in respect of housing
- The Council's powers and responsibilities under homelessness legislation. The powers and responsibilities of the Council in relation to private sector housing, including enforcement of standards and allocation of grants.
- The exercise of compulsory purchase powers
- Liaison with, and funding of, Housing Associations and other relevant outside bodies and agencies in pursuance of the housing objectives of the Council
- Formulating and implementing programmes of environmental improvements in housing estates or other land falling within the Housing Revenue Account.
- The freehold or leasehold disposal of land or property and the terms for disposal, except for Right to Buy dwellings sold under the Housing Act 1985, properties in shared equity schemes and other land or property held for housing purposes or for the provision of facilities and amenities for local residents or tenants.
- Council communications and consultation strategy and delivery, including the Council's website.

The relevant exercise of compulsory purchase powers.

EXECUTIVE COUNCILLOR FOR ENVIRONMENT AND WASTE

The Executive Councillor shall be responsible for the exercise of Executive functions in the areas listed in this section.

Plans, policies and strategies

The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- Waste management and recycling
- Street services

- Environmental Health (excluding those functions which are the responsibility of the Executive Councillor for Housing).
- Moorings

The Council's responsibilities for food and occupational safety i.e.

- Food hygiene and safety
- Health and safety
- Drinking water
- Sale of game
- Control of infectious diseases
- Acupuncture, tattooing, ear piercing and electrolysis.

It also includes responsibility for making the Council's contribution to local, regional and national plans, policies and strategies formulated by other bodies or by joint bodies in which the Council participates.

Functions and Services

The exercise of the Council's functions and the delivery of services including

- Contaminated land; water pollution; radioactive substances
- Refuse collection, waste disposal and recycling
- Street and other public cleansing including on open spaces
- Public conveniences
- Abandoned vehicles
- Monitoring and control of air and noise pollution
- Control of dogs and other animals and all matters concerned with animal welfare and control
- Control of pests and nuisances
- Hackney carriage and private hire vehicles
- Fleet management
- Policy and management of moorings.

The relevant exercise of compulsory purchase powers.

EXECUTIVE COUNCILLOR FOR PLANNING POLICY AND TRANSPORT

Plans, policies and strategies

The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- Land use planning, including the new Local Plan and local planning briefs and supplementary planning guidance
- Conservation and urban design, and the sustainability of new development

- Transport and highways, working with the county council
- Tree strategy.

It also includes responsibility for making the Council's contribution to local, regional and national plans, policies and strategies formulated by other bodies or by joint bodies in which the Council participates.

Functions and Services

The exercise of the Council's functions and the delivery of services including

- Development control and building control services
- Optimising additional income and infrastructure funding generated by new development
- Powers of compulsory purchase relating to the areas listed in Paragraph 1
- Bus services and bus shelters
- Cycling provision
- Parking and off-street parking
- Schemes to provide better travel facilities for people with disabilities
- The Council's statutory responsibilities for drainage and sewerage.

The relevant exercise of compulsory purchase powers.

N.B. In discharging responsibilities relating to the formulation and issue of planning briefs and planning guidance, the Executive Councillor should seek to consult the appropriate Committee.

EXECUTIVE COUNCILLOR FOR COMMUNITIES

Plans, policies and strategies

The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- The local welfare and community development needs of all neighbourhoods and the special needs of the disadvantaged throughout the City.
- The development of policies and programmes to further the childrens' play and participation objectives of the Council, including providing direction and advice to other committees of the Council in pursuance of these aims
- the provision and promotion of leisure, sporting, artistic and cultural activities
- The Sharing Prosperity Fund and the Anti-Poverty Strategy, including the powers and duties of the Council in respect of issues of welfare, disadvantage and provision of opportunities for individuals and communities in the City, including provision of advice relating to citizens' legal rights and responsibilities, welfare benefits, money advice, employment and immigration.

Functions and Services

The exercise of the Council's functions and the delivery of services including

- The powers and duties of the Council in respect of children's activities and youth facilities
- Community strategy including the powers and duties of the Council in respect of opportunities for individuals and communities in the City including:
 - education and self-development
 - play programmes
 - artistic, cultural, sporting and leisure activities and entertainments
 - the provision, maintenance and management of places of public entertainment, sport and recreation (including the Guildhall Halls)
 - council owned or operated community facilities
 - museums and art galleries
 - The Council's responsibilities for public health, working with the county council and health services
 - Health promotion

Progressing the objectives set out in this section by:

- direct provision
- grant aid and other financial assistance to voluntary sector and other agencies
- partnership, joint work and liaison with public, private or voluntary sector organisations, including community and joint use agreements, community primary school agreements and support for national lottery projects
- regenerating and encouraging the development of community life and enabling local communities to take action on their own behalf
- giving advice and guidance to other Executive Councillors and committees of the Council on community engagement addressing, in particular, the needs of those suffering some form of disadvantage
- advocacy.

The relevant exercise of compulsory purchase powers.

EXECUTIVE COUNCILLOR FOR CITY CENTRE AND PUBLIC PLACES

Plans, policies and strategies

The development, implementation and monitoring of the Council's plans, policies and strategies relating to:

- The city centre
- Economic development and employment opportunities
- Improvement of access within Cambridge for people with disabilities
- Training, information, advice and other means to improve employment opportunities and access to employment

- Street trading, subject to compliance with the planning policy framework set by the Executive Councillor for Planning Policy and Transport
- The City's Markets
- Open spaces, nature reserves, parks, recreation grounds, commons and closed churchyards, allotments, rivers and other water recreation areas
- Tourism
- Cemeteries and crematoria.

Functions and Services

The exercise of the Council's functions and the delivery of services including

- play facilities
- recreation grounds
- allotments
- closed churchyards
- commons, nature reserves, parks and open spaces
- rivers and other water recreation areas,
- cemeteries and crematoria.

Environmental Improvements.

Public Art delivery.

Tree management and planting (linked to tree strategy led by the Executive Councillor for Planning Policy and Transport, and except for those under housing management which are within the remit of the Executive Councillor for Housing).

City Centre Management and city resident engagement in city centre decisions.

Working with the Business Improvement District (BID).

Tourist Information Centre and other tourism services.

Progressing the objectives set out in this section by:

- direct provision
- grant aid or other assistance to voluntary bodies and external organisations
- partnership delivery.

The relevant exercise of compulsory purchase powers.

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CIVIC AFFAIRS

16 May 2016
6.00pm - 6.15 pm

Present: Councillors McPherson (Chair), Benstead (Vice-Chair), Cantrill, Holt, Robertson and Sinnott

FOR ADOPTION BY THE COUNCIL

16/70/Civ - Nomination For Committees For The Municipal Year 2016/17

The Committee considered a paper setting out the proposed Committee allocations by party and the nominations received. The Committee considered the rules on political balance set out in the Local Government and Housing Act 1989 in developing the recommendations set out below.

The Committee noted the nominations.

Resolved (unanimously) to:

- i. Recommend to Council to agree the number and size of committees and to note the nominations listed below.

SCRUTINY COMMITTEES

COMMUNITY SERVICES	NOMINATION(S)	CURRENT NUMBERS (1) =Alternate	PROPOSED NAMES OF NOMINATIONS TO THE COMMITTEE
	Labour	4 (1)	Sinnott, Ratcliffe, Smart, Bird Barnett (Alt)
	LD	2 (1)	Austin, O'Connell Nethsingha (Alt)
	Independent Green &	1	Gillespie

		7 Total	
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ENVIRONMENT	NOMINATION(S)	CURRENT NUMBERS (1) =Alternate	PROPOSED NAMES OF NOMINATIONS TO THE COMMITTEE
	Labour	4 (1)	Gawthrope, Perry, Ratcliffe, Sargeant Smart (Alt)
	LD	2 (1)	Bick, Gehring Adey (Alt)
		6 Total	

HOUSING	NOMINATION(S)	CURRENT NUMBERS (1) =Alternate	PROPOSED NAMES OF NOMINATIONS TO THE COMMITTEE
	Labour	5 (1)	Todd-Jones, Bird, Gawthrope, Moore, Smart Perry (Alt)
	LD	2 (1)	Avery, Page-Croft Moore (Alt)
	Independent Green &	1 (1)	Holland
		8 Total	

STRATEGY & RESOURCES	NOMINATION(S)	CURRENT NUMBERS (1) =Alternate	PROPOSED NAMES OF NOMINATIONS TO THE COMMITTEE
	Labour	4 (1)	Sarris, Barnett, Baigent, Sinnott Abbott (Alt)
	LD	2(1)	Cantrill, Bick Gehring (Alt)
		6 Total	

REGULATORY COMMITTEES

**Council will need to agree a departure from proportionality rules*

PLANNING	NOMINATIONS(S)	CURRENT NUMBERS (1) =Alternate	PROPOSED NAMES OF NOMINATIONS TO THE COMMITTEE
	Labour	4 (1)	Blencowe, Gawthrope, Hart, Smart Bird (Alt)
	LD	3 (1)	Pippas, Tunnacliffe, Nethsingha Holt (Alt)
	Independent Green &	1 (1)	Hipkin
		8 Total	

JOINT DEVELOPMENT CONTROL COMMITTEE	NOMINATIONS	CURRENT NUMBERS (2)= Alternate	PROPOSED NAMES OF NOMINEES TO THE COMMITTEE
	Labour	4 (2)	Blencowe, Baigent, Bird, Price, Gawthrope (Alt)

	LD	2 (2) 6 Total	Smart (Alt) Holt, Tunnaclyffe T.Moore (Alt)
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LICENSING	NOMINATIONS	CURRENT NUMBERS (1)= Alternate	PROPOSED NAMES OF NOMINEES TO THE COMMITTEE
	Labour	7 (1)	Benstead, Bird, Ratcliffe, Gawthrope, McPherson, O'Reilly, Sinnott TBC (Alt)
	LD	4 (1)	Adey, Holt, T.Moore, Pippas Page-Croft (Alt)
	Independent Green &	1	TBC
		12 Total	

OTHER COMMITTEES

CIVIC AFFAIRS	NOMINATIONS	CURRENT NUMBERS (1)= Alternate	PROPOSED CHANGES AND NOMINATIONS
	Labour	4 (1)	McPherson, Benstead, Gawthrope, Robertson Ratcliffe (Alt)
	LD	2 (1)	Holt, Cantrill Adey (Alt)

		6 Total	
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EMPLOYMENT APPEALS SUB	NOMINATIONS	CURRENT NUMBERS (1)= Alternate	PROPOSED CHANGES AND NOMINATIONS
EMPLOYMENT APPEALS SUB	Labour	5	Price, Gawthrope, Bird, Blencowe
	LD	3	Holt, T.Moore, Adey
		8 Total	

COMMITTEE/SUB COMMITTEE	NOMINATIONS	CURRENT NUMBERS (1)= Alternate	PROPOSED CHANGES AND NOMINATIONS
JOINT AREA COMMITTEE (with County Council)	Labour	4(1)	Blencowe, Baigent, Bird, Robertson TBC (Alt)
	LD	2(1)	Tunnacliffe, Adey Cantrill (Alt)
		6 Total	

COMMITTEE/SUB COMMITTEE	NOMINATIONS	CURRENT NUMBERS	PROPOSED CHANGES AND NOMINATIONS
CITY DEAL ASSEMBLY	Labour	2	Price, Baigent
	LD	1	Bick

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CIVIC AFFAIRS

16 May 2016
6.00pm - 6.15 pm

Present: Councillors McPherson (Chair), Benstead (Vice-Chair), Cantrill, Holt, Robertson and Sinnott

FOR ADOPTION BY THE COUNCIL

16/71/Civ - Nominations for Chairs And Vice Chairs of Scrutiny & Regulatory Committees

The Committee received nominations for Chairs and Vice Chairs of Scrutiny and Regulatory Committees. It was noted that there were 2 nominations for Vice-Chair of Licensing Committee.

Resolved (unanimously) to:

- i. Agree the nominations for Chairs and Vice Chairs of Scrutiny and Regulatory Committees as below:

Committee	Labour Nominations		Liberal Nominations	Democrat
	Chair	Vice Chair	Chair	Vice
Community Services	Sinnott	Ratcliffe		
Environment	Perry	Gawthrope		
Housing	Todd-Jones	Bird		
Strategy & Resources	Sarris	Barnett		
Planning	Hipkin	Blencowe		
Joint Development Control (City Lead)	Blencowe			
Licensing	Bird	Benstead		Pippas
Civic Affairs	McPherson	Benstead		
Employment Appeals Sub	Price			
Development Plan Scrutiny Committee	Sarris	Gawthrope		

CIVIC AFFAIRS

16 May 2016
6.00pm - 6.15 pm

Present: Councillors McPherson (Chair), Benstead (Vice-Chair), Cantrill, Holt, Robertson and Sinnott

FOR ADOPTION BY THE COUNCIL

16/73/Civ - Independent Person and Deputy

Resolved (unanimously) to:

- i. Recommend that Council confirm the appointment of Mr Sean Brady as the Council's Independent Person and Mr Robert Bennett as the Council's Deputy Independent Person.

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Creating “One Cambridge - Fair for All”

Labour’s Annual Statement 2016

1. Delivering sustainable prosperity for Cambridge and fair shares for all
2. Tackling the city’s housing crisis and delivering our planning objectives
3. Making Cambridge safer and more inclusive
4. Investing in improving transport and tackling congestion
5. Protecting our city’s unique quality of life
6. Protecting essential services and transforming Council delivery
7. Tackling climate change, and making Cambridge cleaner and greener.

Introduction

- Councillor Lewis Herbert, Leader of the Council

Labour Councillors are developing our ‘Plan for 2020’ for the next four years, including the 65 commitments detailed below. This will set out a clear long term strategic direction for the council and for Cambridge, our city of considerable magic.

Cambridge has many opportunities but significant challenges to overcome too.

Despite an unprecedented period of severe Government cuts, we are determined to protect and develop service, particularly for those who need us most. We will listen to residents and stakeholders to get our services right, working with residents and businesses, with the Council’s highly professional staff and with

many public, private, education and voluntary sector partners.

We are funding the reversal of the County Council's cuts to overnight street lighting.

We will press for a better devolution deal than the Government's initial 'three county devolution' plan that includes Norfolk and Suffolk. This was the wrong deal for Cambridge and Cambridgeshire. Linked to this, we will press for greater freedoms to build homes at affordable rents. This work will be supported by compelling, detailed analysis of the overheated Cambridge housing market.

We will 'green' Cambridge by cutting energy usage and by leading plans to promote cycling, including the north/south Chisholm Trail. We will pioneer plans to cut emissions from buses and taxis, all key steps towards our target of a zero carbon city by 2050.

We will make Cambridge cleaner and greener, adding more recycling options.

We will transform service delivery by 2020, working with our staff, unions and our council partners in South Cambridgeshire and Huntingdonshire. We will also use the annual income in excess of £1 million we have generated since 2014, to protect services, invest in property, and in new homes and green projects with a financial return.

1. Delivering sustainable prosperity for Cambridge and fair shares for all

The Council will:

- 1 Carry out the actions in our Anti-Poverty Strategy (APS) [action plan](#) including supporting and promoting the services offered by credit unions in Cambridge; and promoting the living wage.
- 2 Support children and families who face greatest need in the city by providing opportunities to be included and engaged in the life of the city.

- 3 Ensure the impacts of welfare reform are managed smoothly and effectively to include the Council's local council tax reduction scheme; and work with the DWP to support residents with the implementation of Universal Credit.
- 4 Continue to support vital citywide and local advice and support services for those most in need, provided by the Citizens Advice Bureau (CAB), our skilled council advisers and others. We will carefully target investments from our *Sharing Prosperity Fund*, and investigate expanding CAB outreach workers to other surgeries in communities of high need following success of the Barnwell Health Centre pilot.
- 5 Review community-based activity and facilities, and work in partnership, to ensure that services support those in greatest need.
- 6 Work with digitally excluded tenants and residents to enable them to access online services that improve their life chances.

2. Tackling the city's housing crisis and implementing the Local Plan

The Council will:

1. Work with partner local authorities, Registered Providers and developers to build new homes across all tenures in accordance with the local plan, with a particular focus on maximising delivery of social rent housing.
2. Develop a "General Fund Development Programme" to make the most of the Council's land to provide new market, social rented and – potentially - intermediate housing, at a range of sites including, for example:
 - a. Mill Road Depot; and
 - b. Park Street Car Park, also incorporating underground car parking, commercial space and a new cycle park.
 - c. The North East fringe of Cambridge, near the planned Cambridge North station.

3. Continue to provide council housing, focusing on those most in housing need.
4. Develop further the *Cambridge City Housing Company*, which was set up in 2015 to purchase and manage Intermediate housing at submarket rents and is wholly owned by the Council.
5. Work with our partners in the *City Deal* through the shared Housing Development Agency to deliver additional affordable homes for market sale and rent on sites in and close to Cambridge.
6. Seek ways to continue building new City Council homes after government changes to the rent settlement agreement damaged the Council's long term *Housing Revenue Account* business plan. We will work with communities to ensure that any redevelopment benefits existing as well as future residents.
7. Provide housing advice to reduce, and help prevent, homelessness by offering early advice on alternative housing options.
8. Work with our statutory and voluntary sector partners to reduce street-based homelessness. This has increased due to damaging Government welfare changes, reduced national funding for support agencies and the removal of the council's freedoms to mitigate the on-going loss of council and social housing and the increase in evictions from the private rented sector.
9. Encourage private landlords to deliver good standard, energy-efficient housing and tackle those who do not.
10. Support the local plans through the examination process to adoption and then joint implementation with partners, particularly in partnership with South Cambridgeshire District Council.
11. Undertake a review of the need for further student accommodation in the city, to ensure the appropriate balance with Local Plan housing sites for market and affordable rent housing, and underpin sound local planning decisions and defences in relation to appeals to the Planning Inspectorate.

12. Seek to secure a target of 40% affordable housing in new developments of 15 or more homes through the planning application process, subject to viability.

3. Making Cambridge safer and more inclusive

The Council will:

1. Work to make the city a safer, more inclusive and welcoming place by promoting equality, diversity advice and events.
2. Work with County Council, Police and local residents and businesses to tackle anti-social behaviour issues, including littering, alcohol-related incidents, fly tipping and nuisance punt touts.
3. Fund overnight street lighting across Cambridge that would otherwise have been lost, to reduce the risk of crime, reduce the fear of crime, and contribute to the wider safety of people travelling during the night or starting their journeys early morning.
4. Upgrade CCTV, including relocatable CCTV, to continue its vital contribution to making Cambridge safer. We will target areas of the city which experience most crime or anti-social behaviour.
5. Follow up the consultation on the proposed *Public Spaces Protection Order* to achieve effective measures to tackle anti-social behaviour from punt touts.
6. Implement the *Mental Health Concordat* in partnership with other organisations, refocusing council service delivery on the needs of residents experiencing mental health issues.
7. Continue to prioritise the prevention of domestic violence and sexual exploitation, in line with the city's *White Ribbon* status. . We will work with partner organisations to achieve this.
8. Continue to rehome homeless Syrian refugees, working with the Home Office and the network of East region councils. Work with Cambridge partner organisations, including the *Cambridge Ethnic*

Community Forum and Cambridge Refugee Resettlement Campaign, and complete a survey of refugee and asylum seeker numbers and needs in Cambridge.

9. Ensure that Council departments, and the partners who deliver services on our behalf, meet high standards in protecting children and adults through our safeguarding activity.
10. Review the Council's approach to public engagement in formal council meetings and decision-making.
11. Review the role of people under eighteen in decision making and having a say on the delivery of council services that affect them.

4. Investing in improving transport and tackling congestion

The Council will:

1. Work in partnership to deliver the City Deal infrastructure schemes and other transport measures that support the sustainable growth of Cambridge by reducing traffic congestion and increasing pedestrian, cycle and public transport use; and by securing additional investment from Government, transport operating companies and others.
2. Manage off-street parking that supports business and residents' needs, investing in modernised payment systems and improved energy efficiency and developing a partnership with the County Council's parking and enforcement roles.
3. Work with Cambridge Business Improvement District, local retailers and businesses and City Deal partners to develop a plan to reduce delivery vehicle movements in the city centre.
4. Continue to deliver improved cycle routes, including the Chisholm Trail, other cross-city cycling initiatives and related cycling improvements.

5. Work with the County Council, Network Rail and private sector partners on proposals for an Addenbrooke's Rail Station and for the May 2017 opening of Cambridge North station. These projects also require integration with improved bus and cycle options. We will also work to improve Cambridge rail station and to secure wider additional investments in the rail network benefitting Cambridge and Cambridgeshire.

5. Protecting our city's unique quality of life

The Council will:

- 1 Provide swimming, sport facilities and leisure services that are accessible to everyone, targeting our resources on promoting healthy lifestyles to address health inequalities.
- 2 Engage more residents, and a more diverse range, in the arts and cultural life of Cambridge.
- 3 Provide funding and targeted advice to voluntary organisations, prioritising projects that tackle inequality.
- 4 Deliver capital projects that will enhance community infrastructure and quality of life for residents in new and existing communities.
- 5 Involve communities in the planning, development and management of community assets, including public land and buildings.
- 6 Maintain a high quality and accessible city centre environment by working with the County Council, *Cambridge Business Improvement District* (BID), and local retailers and businesses.
- 7 Ensure that valuable green, natural and historic assets well-used by visitors and residents are protected and improved through the planning process.
- 8 Implement the Council's new tree strategy and existing Council initiatives for improving tree numbers and quality, including increased promotion of the council's *Trees for Babies* scheme. We will seek clarity and partnership working from the County Council in order to retain and improve roadside tree provision.

- 9 Ensure that growth that balances economic success with quality of life and place (including in the design of new buildings) is supported, as set out in the current and emerging local plan strategy.
- 10 Work with Cambridge Live, Cambridge BID and Visit Cambridge & Beyond to develop and deliver a programme of outdoor public events and activities and to maximise the economic benefits from visits and tourism.

6. Protecting essential services and transforming delivery

The Council will:

- 1 Seek to protect residents' services despite the expected loss of 100% of the Council's core grant by 2020. We will develop and implement our '*Plan for 2020*', a four year plan linked to obtaining funding certainty from the Government.
- 2 Support the case for Cambridgeshire and Peterborough to jointly manage all the business rates generated in the county to tackle inequality across the county, and address the infrastructure and affordable housing deficit which is a risk to sustainable growth.
- 3 Press Government to retain the *New Homes Bonus* because providing additional new housing depletes council finances and the *New Homes Bonus* offers some compensation for these extra costs, ensuring that future growth is sustainable.
- 4 Review existing, and explore new, opportunities for shared services.
- 5 We will seek the best devolution settlement with Government, in partnership with other Cambridgeshire councils, the *Greater Cambridge Greater Peterborough Enterprise Partnership* and others. Our aim is to secure the deal that delivers best for Cambridge, Greater Cambridge, Cambridgeshire and our wider region. Related devolution partnerships with businesses and our wider community include our role in the *Case for Cambridge* led by *Cambridge Ahead* www.cambridgeahead.co.uk/the-case-for-cambridge.

One core objective is the freedom for the Council to build more

affordable homes.

This aims to compensate for the loss of social housing caused by recent Government interventions and will help tackle Cambridge's acute shortage of rental housing.

- 6 Explore opportunities to develop further the Council's investment strategy in property, housing, energy efficiency and renewable energy projects.
 - 7 Implement the Council's *Office Accommodation Strategy*, working with shared service partners to achieve cost and carbon savings.
 - 8 Generate more income from the Council's existing commercial property portfolio through investment in new and existing property.
 - 9 Review current commercial activities and skills and invest in developing them further.
 - 10 Establish a new, commercially successful garage and fleet maintenance operation at Waterbeach, co-located with the shared waste and recycling service.
 - 11 Establish a new operational depot for *Streets & Open Spaces* and *Estates & Facilities*.
 - 12 Ensure that resident and Council customer contacts and queries are managed in a prompt, efficient and responsive way, adopting new self-service technologies to enable customers to access services 24/7.
- 7. Tackling climate change, making Cambridge cleaner and greener**

The Council will:

1. Implement the actions in our [Climate Change Strategy](#), reducing emissions from our own estate and our property portfolio.
2. Work with residents, businesses and other organisations to reduce emissions in the city; including working with coach, bus and taxi

operators to reduce vehicle emissions harmful to public health.

3. Adapt further to the impacts of climate change to increase the city's ability to cope with extreme weather, particularly for the most vulnerable.
4. Ensure that new developments meet the council's policies for sustainable construction and energy and water efficiency.
5. Implement and develop the shared waste and recycling service with South Cambridgeshire District Council.
6. Provide high quality Green Infrastructure that enhances residents' quality of life.
7. Ensure that new developments provide the open space and recreational facilities that residents need.
8. Review and improve cleanliness of streets and public open spaces and provide greater opportunities for the public to influence decisions on cleansing and enforcement in order to target Cambridge's most challenging locations.
9. Work with the police to identify the small number of people responsible for repeat graffiti around the city, and tackle this costly anti-social behaviour.

Liberal Democrat Group Annual Statement 2016

In the forthcoming year the Liberal Democrat Group will pursue the following objectives on the council:

- **Tackling the city's housing crisis**, not only by fighting for municipal social housing, but also focusing on the deficit in the broader housing market: securing approval for the draft local plan; urgently reviewing the council's capacity to challenge developers' viability claims to avoid providing affordable housing; continuing to drive for council investment in intermediate housing; bringing forward plans for redevelopment of the Queen Anne Terrace car to include housing; implementation of our plan to modernise Anstey Way homes.
- **Re-invigoration of the city's transport vision**, putting priority on achieving an effective traffic reduction regime over allowing irreversible damage to the urban street scene, and judging overall strategy by how it secures a first class bus service and an excellent environment for cycling; arguing strongly for an Addenbrookes rail station; ending the freeze on council car parking charges and re-introducing annual reviews.
- **Implementation of practical measures to fight Climate Change, improve our environment and air quality**: promoting electric taxis and buses; securing conversion of city streetlights to energy-saving LED; a major new tree planting programme; upgrading the energy efficiency of the council's extensive commercial property portfolio
- **Protection and enhancement of public spaces**: starting a dialogue with residents about re-inventing car-lined streets; bringing forward schemes to refurbish the Market Square as the home for a thriving market and Mitcham's Corner; preventing over-commercialisation of the council's green spaces; accelerating the promised blitz on A Boards and other street clutter; stronger planning enforcement; public accountability for open spaces in new developments.
- **Standing by the vulnerable in the city** by empowerment and by seeking sustainable root cause remedies: expansion of efforts to rehabilitate members of the streetlife community; review and respond to the serious increase in rough sleeping in the city; fund improved help for refugees

coming to the city; consider expansion of restorative justice through Neighbourhood Resolution Panels.

- **Improving the way our governance works for citizens:** giving priority to integrated and simplified decision-making for the natural unit of Greater Cambridge, above the creation of an additional layer of government over a wider geography; making the Council more responsive to complaints; reviewing how elected members can hold the Council's new shared services to account.

CAMBRIDGE CITY COUNCIL

Record of Executive Decision

RECOMMENDATION TO APPROVE CAPITAL FUNDING FOR 20 NEWMARKET ROAD

Decision of: **Councillor Owers** Executive Councillor for Finance and Resources

Reference: 16/URGENCY/S&R/03

Date of decision: 15/4/16 **Recorded on:** 26/4/16

Decision Type: Key Decision

Matter for Decision: Approval of funding for improvements to 20 Newmarket Road, Cambridge.

Why the decision had to be made (and any alternative options): 20 Newmarket Road has recently been vacated and requires improvement to bring up to current lettable standards. Approval to capital expenditure is required outside of the Budget Setting and Mid Year Financial Review process due to the recent vacation and desire not to leave the property vacant for longer than necessary.
As specified under Part 4C 6.1.1 and 6.1.2 of the Councils Constitution, It was not deemed practical to convene a quorate meeting of Council to take these decisions.

The Executive Councillor’s decision(s): Noted the Project Control Document for 20 Newmarket Road and approved that £125,000 of capital funding be made available for this project in 2016/17.

Reasons for the decision: As stated in Part 4C section 6.1 of the Councils Constitution, individual members of the Executive ‘may take a decision which is contrary or not wholly in accordance with the budget approved by the full Council if the decision is a matter of urgency’.
The next available Full Council meeting is the 26 May 2016 therefore due to the time critical need to undertake works and desire not to leave the property vacant for longer than necessary it was deemed not practical to convene a quorate meeting of Council to take these decisions.

Scrutiny consideration: The Chair and Spokesperson of the Strategy and Resources Scrutiny Committee were consulted prior to the action being authorised.

The Chair of the Strategy and Resources Scrutiny Committee agreed the decision was a matter of urgency as required under paragraph 6, Part 4C Budget and Policy Framework Procedure Rules.

Report: A report detailing the background and financial considerations is not attached as this is confidential by virtue of Schedule 12A Part 3. (Information relating to the financial or business affairs of any particular person (including the authority holding that information)) of the Local Government Act 1972.

Conflicts of interest: No conflicts of interest were declared by the Executive Councillor.

This urgent decision will be reported to the next Full Council meeting on the 26 May 2016.

Comments: None